

**B.Com(Hons) DEGREE EXAMINATION, APRIL 2020**  
**III Year VI Semester**  
**Accounting for decision making**

**Time : 3 Hours**

**Max.marks :75**

**Section A** (10 × 2 = 20) Marks

Answer **ALL** the questions

1. What is Management Accounting?
2. The following are the income statements of J Ltd for the year ending 31st Dec 1999 and 1998. You are required to prepare comparative income statement for the two years:

Particulars	31.12.98(Rs)	31.12.99(Rs)
Net Sales	1000000	1200000
Cost of goods sold	550000	605000
Operating expenses: Administration	80000	100000
Selling expenses	60000	80000
Non-Operating expenses: Interest	40000	50000
Income Tax	50000	80000

3. From the following details of a business concern calculate net profit ratio:

Particulars	Rs
Sales	350000
Cost of goods sold	150000
Administration expenses	50000
Selling expenses	10000

4. Mention the modes of expressions of ratios
5. What is zero based budgeting
6. From the following data you are required to calculate the cash from operations: Funds from operations for the year 1998 Rs 84000. Current assets and liabilities as on 1.1.98 & 31.12.98 were as follows:

Particulars	1.1.98(Rs.)	31.12.98(Rs.)
Trade creditors	182000	194000
Trade debtors	275000	315000
Bills Receivables	40000	35000
Bills payable	27000	31000
Inventories	185000	170000
Trade investments	40000	70000
Outstanding expenses	20000	25000
Prepaid expenses	5000	8000

7. Enumerate the differences between Forecasts and Budgets.
8. Enumerate any four salient features of Marginal costing.
9. Calculate break even point from the following:  
Sales 1000 units at Rs 10 each Rs 10000  
Variable cost – Rs 6 per unit  
Fixed cost – Rs 8000
10. What are the various types of Cost variances?

**Section B** ( $5 \times 5 = 25$ ) Marks

Answer any **FIVE** questions

11. List out the functions of Management Accounting.
12. What is Ratio analysis? Discuss its uses and limitations.
13. The following figures relates to trading activities of a company for the year ending 31.12.87

Particulars	Rs	Particulars	Rs
Sales	100000	Salary of salesmen	1800
Purchases	70000	Advertising	700
Closing stock	14000	Travelling expenses	500
Sales returns	4000	Salaries (Office)	3000
Dividend received	1200	Rent	6000
Profit on sales of fixed asset	600	Stationary	200
Loss on sale of shares	300	Depreciation	1000
Opening stock	11000	Other expenses	2000
		Provision for tax	7000

You are required to calculate:

Gross profit ratio, Operating ratio, Operating profit ratio and net profit ratio.

14. You are required to prepare a production budget for the half year ending June 2000 from the following information:

Product	Budgeted sales quantity	Actual stock on 31.12.99	Desired stock on 30.6.2000
	Units	Units	Units
S	20000	4000	5000
T	50000	6000	10000

15. From the following balance sheets of A Ltd., you are required to prepare a cash flow statement:

Liabilities	1989	1990	Assets	1989	1990
Share Capital	400000	500000	Cash	60000	94000

Trade creditors	140000	90000	Debtors	240000	230000
Profit & Loss a/c	20000	46000	Stock	160000	180000
			Land	100000	132000
	560000	636000		560000	636000

16. From the following information relating to Palani Bros. Ltd you are required to find out P/V Ratio, break even point, profit, Margin of safety, volume of sales to earn profit of Rs 6000  
Total fixed costs Rs 4500; Total variable costs Rs 7500; Total sales Rs 15000
17. The following particulars are obtained from the records of a company manufacturing two products P and R

Particulars	P(per unit)Rs	R(Per unit)Rs
Selling price	200	400
Marginal costs(Rs. 20 per kg)	40	100
Direct wages(Rs 6 per hour)	60	120
Variable overhead	20	40

Total fixed overhead is Rs 10000

Comment on profitability of each product when production capacity in hours is the limiting factor.

18. The standard cost card reveals the following information:

Standard labour rate – 50 paise per hour  
Standard hours required per unit – 10 hours

Actual data are given below:

Unit produced – 500; Standard hours worked – 6000; Actual labour cost – 2400  
Calculate labour variances.

### Section C ( $2 \times 15 = 30$ ) Marks

#### PART - A - Case Study - Compulsory Question

19. Ganesh Bros. Sells goods on cash & credit terms and also purchased goods on cash & credit terms. The following particulars are obtained from their books:

Particulars	Rs
Total Sales	500000
Cash sales	40000
Sales returns	20000
Debtors at the end	80000
Bills receivables at the end	20000
Reserve for doubtful debts	1000

Total purchases	300000
Cash purchases	50000
Purchase returns	10000
Creditors at the end	60000
Bills payable at the end	20000
Reserve for discount on creditors	2000
Opening stock	50000
Closing stock	40000
Gross profit	100000
Fixed assets	1000000

Calculate Turnover Ratios

### PART - B

Answer any **ONE** questions

20. K produces and sells a product for which total capacity of 2000 units exists. The following expenses are for the production of 1000 units of the product which is sold at Rs 130 per unit.

Particulars	Per Unit(Rs.)
Direct materials	20
Direct wages	30
Administration overheads (Constant)	20
Selling expenses (50% fixed)	10
Distribution expenses (25% fixed)	20
Total	100

You are required to prepare a flexible budget for the production and sale of 1200 units, 1600 units, showing clearly the marginal (variable) cost and total cost at each other.

21. An automobile manufacturing company finds that the cost of making Part No 208 in its own workshop is Rs 6. The same part is available in the market at 5.60 with an assurance of continuous supply. The cost data to make the part are:

Material	Rs 2
Direct labour	Rs 2.50
Other variable costs	Rs 0.50
Fixed costs allocated	Rs 1
Total	Rs 6

- Should the part be made or bought?
  - Will your answer be different if the market price is Rs 4.60?
- Show your calculations clearly.